

3 THE TRUSTS

3.1 Introduction

- 3.1.1 The Greater Peterborough health system serves a population of 285,000 in a mixture of city, market town and rural settings see figure below⁴. The area has one of the highest rates of population growth in the country and the population will continue to grow in the future. Hampton in south Peterborough is the largest new township project in Europe. This high rate of growth is reflected in the catchment population, which will increase to 310,000 by 2010 and 340,000 by 2020.
- 3.1.2 Historically, patients of the Greater Peterborough area have benefited from a health system that performs well and has a reputation within the NHS for innovation and good management practice. This has been the case despite the limitations imposed by out-dated, land-locked and fragmented acute hospital facilities.

Map of the catchment area of the HIP health system



- 3.1.3 In support of the information provided below, the Trusts' 2002/03 annual reports are available from the Health Investment Plan Project Office

3.2 About the Trusts

- 3.2.1 Six NHS Trusts serve the local population, four primary care trusts (PCT), a mental health services trust and an acute hospital trust.

⁴ The Peterborough Hospital Trust has recently completed a detail study to determine its catchment area and population for its Foundation Status application. This has identified the gross population served by the trust to be 355,000.

3.2.2 The PCTs

Two PCTs lie wholly within the Greater Peterborough health system, North Peterborough PCT and South Peterborough PCT. These two primary care trusts, together with the adult social care department at Peterborough City Council, are now operating under the name of the 'Greater Peterborough Primary Care Partnership' (GPPCP).

The GPPCP covers the Peterborough Unitary Authority area plus a small part of Northamptonshire around the market town of Oundle. The registered population is in excess of 200,000.

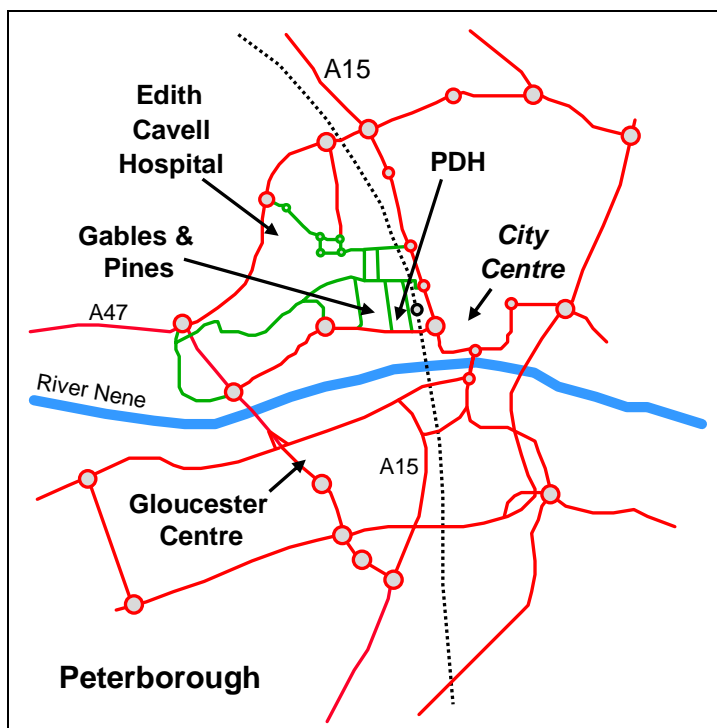
The central and western part of the East Cambridgeshire and Fenland PCT and the south western part of Lincolnshire South West Teaching PCT also fall within the area of the health system. These two PCTs represent 8% and 22% respectively, of the nominal catchment population of the Greater Peterborough health system.

3.2.3 The Mental Health Trust

The Cambridgeshire and Peterborough Mental Health Partnership Trust manages the mental health services for the whole of the County of Cambridgeshire. These include:

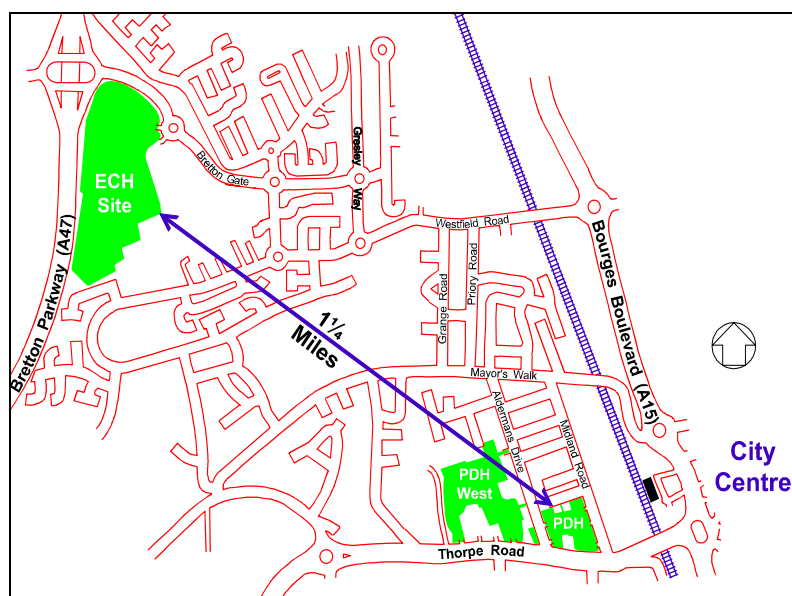
- Child and adolescent mental health services
- Adult mental health services
- Older peoples' mental health services
- Forensic and specialist mental health services
- Substance misuse services
- Learning disability services

The Mental Health Partnership Trust has facilities on four sites within the City of Peterborough, see map below. Except for the Gloucester Centre all the sites are also occupied by the acute trust. In some places the Trust occupies space in the acute trust's buildings.



3.2.4 The Acute Hospital Trust

The Peterborough Hospitals NHS Trust provides a full range of acute services from three sites within the city of Peterborough, see the map below.



The PDH site is the location for all emergency and trauma services, paediatrics, major diagnostics and the majority of the medical services. The PDH West site is the location for obstetrics, neo-natal intensive care and many support facilities. The ECH site is the location for the majority of elective services.

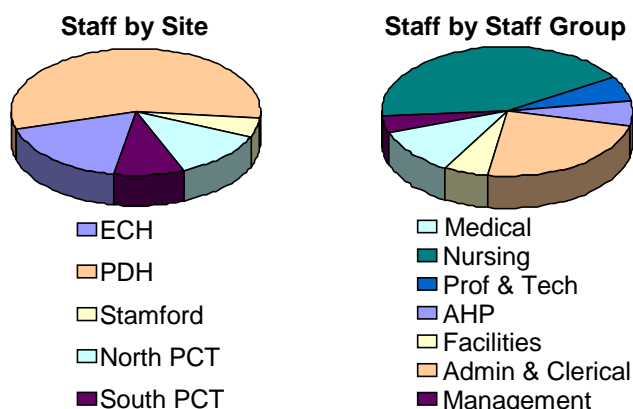
3.3 Staffing

3.3.1 The human resources employed in the Greater Peterborough health system are shown in the table and figures below. These exclude data for the Lincolnshire South West PCT and the East Cambridgeshire and Fenland PCT.

Staffing by Site / Organisation and Staff Group (people):

Staff Group	ECH	PDH	Mental Health	Stamford	North Peterborough PCT	South Peterborough PCT	Total
AHP Registered & Support	50	117	58	19	28	40	321
Admin & Clerical	121	473	70	42	173	122	1001
Facilities	69	153	0	7	2	0	232
Medical	69	233	31	6	68	63	470
Management	31	96	7	2	18	19	173
Nursing	300	955	405	96	198	105	2059
Prof & Technical	62	154	22	23	1	5	267
Social Services	0	0	22	0	0	0	22
Total	702	2181	622	195	488	370	4543

Analysis of Health System Staffing



3.4 Activity

3.4.1 The hospital activity

Type of contact	1999/2000	2000/2001	2001/2002
Inpatient FCEs	50,582	53,179	52,519
Inpatient OBD	185,267	187,493	196,175
Day Case	13,614	15,212	17,904
Outpatient new	54,171	55,282	55,547
Outpatient follow up	132,072	132,082	130,905

3.4.2 Mental health activity

Type of contact	1999/2000	2000/2001	2001/2002
Adult Admissions	603	722	570
Adult OBDs	15,107	15,992	16,602
Older People Admissions	259	256	158
Older People OBDs	13,776	13,847	14,673

3.5 Star Ratings and Foundation Status

3.5.1 The Peterborough Hospitals Trust has achieved three star performance status in 2003 and the previous two years. The Trust is currently consulting on its proposed application for first wave Foundation Hospital status.

3.5.2 The Cambridgeshire and Peterborough Mental Health Partnership Trust and the North and South Peterborough PCT's all achieved two star performance status in 2003, the first year mental health services and PCT's have been ranked in this way.

3.6 Finance

3.6.1 The finances of the local NHS Trusts, including the three signatories to the project agreement (the Trusts) are shown in the table below.

Trust Income and Expenditure

Trust	2000 – 2001 (£,000)			2001 – 2002 (£,000)		
	Income	Expenditure	Balance	Income	Expenditure	Balance
Peterborough Hospital	89,107	87,052	2,055	98,773	96,601	2,172
Cambs & Peterborough MHT*	37,813	37,832	19	36,210	36,208	(2)
North Peterborough PCT	72,936	72,936	0	85,296	85,063	233
South Peterborough PCT	53,649	51,849	1,800	56,642	56,289	353
Lincs. South West PCT*	N/A	N/A	N/A	122,500	122,500	0

* Data is for the predecessor organisation, North West Anglia Healthcare Trust that served the population of Greater Peterborough. The new trust serves the whole of the county of Cambridgeshire and was formed in April 2002.

** Lincolnshire South West Teaching PCT was established on 1 April 2001 following the reorganisation of PCG boundaries in Lincolnshire. Less than 14% of this PCT's expenditure relates to the Greater Peterborough health system.

3.6.2 The Peterborough Hospitals NHS Trust and the PCTs have all met their financial performance targets for the past two years.

3.7 Activity and Future Facility Requirements

3.7.1 Capacity planning for the new hospital has concentrated on the analysis of current activity and performance in each specialty according to the new model of care, with the addition of specific growth cases selected by the project partners. The future activity levels and facilities requirements are shown in the table below.

Comparative Activity and Facilities Requirements for Acute and Intermediate Care Services

	2001	2010
Activity (Admissions)		
Inpatients elective	9,713	6,998
Inpatients emergency	27,590	32,354
Day cases	15,288	20,470
Day cases < 24 hours	-	7,941
Intermediate Care	-	2,578
Total	53,179	70,341
Outpatient Attendances	187,364	255,564
A&E Attendances	52,500	58,000
Occupied Bed Days	187,493	228,655
ALOS – elective (Days)	4.1	3.7
ALOS – emergency (Days)	6.4	5.2
Beds		
General and Acute	565	660
Critical care	13	24
Obstetrics	46	40
Intermediate care ⁵	29	40
Day case beds	39	12
Total Beds	692	786
Day spaces	-	76
Theatres	14	22

⁵ The activity for these beds is not separately identified in the table but included in the elective and emergency admissions.

**Comparative Activity for Adult Acute, Old Age Psychiatry
and Learning Disability Services**

Service Area	2000	2010
Inpatient Admissions*	862	911
Adult Acute Beds	51	50
Older Persons Mental Health Beds	42	42
Learning Disabilities	10	10

* Excludes learning disabilities