

1. INTRODUCTION

1.1 PURPOSE OF THE OBC

This Outline Business Case (OBC) identifies and justifies the preferred option and capital investment required for the reconfiguration of healthcare services in Greater Peterborough. It is based on the service objectives and development plans contained in the Greater Peterborough Health Investment Plan (GPHIP).

The document has been produced by Peterborough Hospitals Trust, as the lead organisation for the GPHIP, in full collaboration with four local Primary Care Trusts, the wider health community and key stakeholders including the Universities of Leicester and Cambridge.

The OBC:

- Identifies the strategic context to the reasons for change;
- Develops the arguments for reconfiguring the healthcare system and estate;
- Considers the options available and subjects each of the short listed options to appropriate non-financial and financial appraisal; and,
- Recommends the way forward to procure the new facilities and implement the service models for the delivery of modern health care.

The OBC has been developed in accordance with the NHS Executive Capital Investment Manual and the Private Finance Initiative Good Practice Manual.

It builds on the case for change and option analysis identified in the Strategic Outline Case (SOC) that was approved by the Local NHS Trusts and Health Authority in late 2000 and the Secretary of State for Health in February 2001. The main changes to the proposals since that time, including the service models, activity projections, and detailed development of the options, are identified.

1.2 STRUCTURE OF THE OBC

The OBC identifies the most appropriate configuration of effective, efficient and sustainable healthcare services in Greater Peterborough, consistent with national priorities, the local health care context and teaching, research and development strategies.

Effective planning for the reconfiguration of local healthcare services has required the full collaboration of all local stakeholders. This has been achieved through effective partnership working, ongoing public consultation and an open and inclusive approach to the service planning process.

The OBC is divided into 10 chapters as follows:

- Chapter 1: Introduction
- Chapter 2: The Strategic Context
- Chapter 3: Project Scope and Objectives
- Chapter 4: Scope and Philosophy of Clinical Services
- Chapter 5: Formulation and Short-listing of Options
- Chapter 6: The Preferred Option
- Chapter 7: Risk Analysis
- Chapter 8: Affordability
- Chapter 9: Project Timetable and Management Arrangements
- Chapter 10: Abbreviations
- Chapter 11: References

This OBC has been written as a stand alone document. To keep its size manageable the detail data and analysis that supports the business case has been included in separate appendices. The Appendices are:

- Appendix 1 – Activity Data
- Appendix 2 – Financial Data
- Appendix 3 – Performance Data
- Appendix 4 – Activity Forecasts and Assumptions
- Appendix 5 – Draft Clinical Output Specifications
- Appendix 6 – Workforce Planning
- Appendix 7 – Long-List of Options and Assessment Process
- Appendix 8 – Details of the Short-List Options
- Appendix 9 – Non-Financial Benefit Analysis
- Appendix 10 – Capital Cost Forms
- Appendix 11 – Revenue Cost Forecasts
- Appendix 12 – Economic Appraisal
- Appendix 13 – Public Consultation Report
- Appendix 14 – Risk Analysis
- Appendix 15 – Risk Matrix
- Appendix 16 – Letters of Support
- Appendix 17 – Project Plan
- Appendix 18 – Controls Assurance
- Appendix 19 – Project Team Members CVs
- Appendix 20 – Drawings of the Do Minimum Option
- Appendix 21 – Drawings of the ECH Option
- Appendix 22 – Drawings of the PDH Option
- Appendix 23 – Estate Strategy, Peterborough Hospitals Trust

1.3 PUBLICATION OF THE OBC

This OBC is being published in accordance with the governance guidelines on open government and NHS Executive guidance. The OBC will be published one month after it has been approved by the Norfolk, Suffolk and Cambridgeshire Strategic Health Authority.

The OBC will be available for viewing at:

- Peterborough City Council Central Library.
- Internet – <http://healthplan.org.uk>.
- Peterborough Hospitals NHS Trust.
- Greater Peterborough PCTs.

The Trust has also produced a summary of the OBC for wider distribution. Copies can be obtained from the Health Investment Plan Project Office, Edith Cavell Hospital, Bretton Gate, Peterborough, Cambridgeshire PE3 9GZ.

1.4 OBC SIGN-OFF

The four partner PCTs have all approved the OBC and have confirmed their commitment to commission the forecast activity levels funded through the national tariffs. The OBC was approved by the board of the Peterborough Hospitals NHS Trust on 25 February 2003, and has been signed-off by the Chief Executive and Finance Director of Peterborough Hospitals NHS Trust.